

Financial and Operating Results

Year Ended December 31, 2013

Investors and Analysts Briefing March 17, 2014



OPERATIONS REPORT

Performance as at December 31, 2013

Investors' Briefing March 17, 2014

2013 OPERATING HIGHLIGHTS





4.0%

Growth in Energy Sales

3.4%

Expansion of Customer Base

5.2%

Crowth in Peak Demand

ALL-TIME BEST

Distribution System and Customer Service Performance

Reliability

Availability

Power Quality

Speed to Energize New Customers

System Loss

Call Center Performance

2013 OPERATING HIGHLIGHTS





5.3%

WESM Dependence Reduced

45.1% Gas / 40.4% Coal

Net System Input Fuel Mix

57.1% Generation / 17.5% Distribution

Average Customer BIII Components

2013 OPERATING HIGHLIGHTS





OTHER BUSINESS HIGHLIGHTS

- Completed Electric Capital Projects
- Super Typhoon Yolanda': Impact & Restoration Assistance to
 Affected DUs and Communities
 - Retail Bond Offering
 - 2013 PSE Bell Award for Corporate Covernance
 - Securing Opportunities in New Markets
 - Other Business Updates Meen, New Offerings

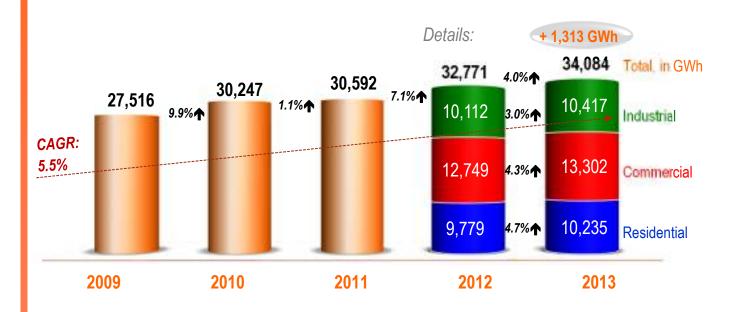


Details

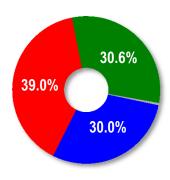
Energy Sales, 2013



Up 4.0% vs. 2012 at all-time record of 34,084 GWh



Share of Sales*:



*Sales volume for Flat Streetlights (129 GWh) account for 0.4%

Major movers of 2013:

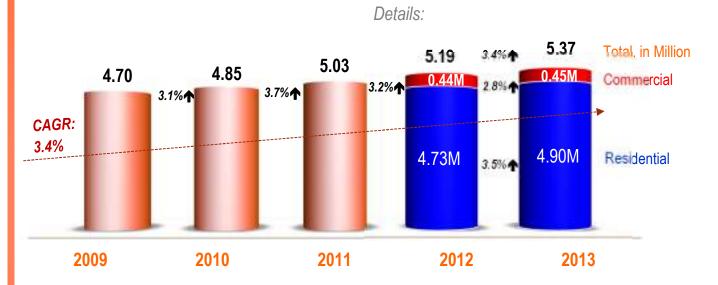
- Electrical Machinery (semicon) 🕎
- Food and Beverages
- Rubber & Plastics
- Real Estate (condominiums, BPO office space)
- Private Services (hotels, malls, hospitals) 🛧
- Trade 🛧
- Customer additions and benign inflation

Customer Count, 2013

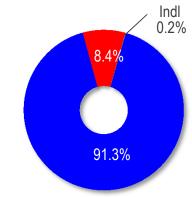


➤ Up 3.4% vs. 2012 to 5.37 million customers

Total of 178,473 new customers in 2013, majority Residential

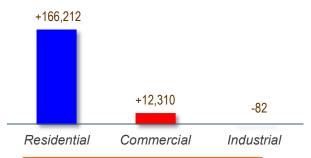


Share of Count*:



*Industrial (9,707) and Flat Streetlights (4,482) account for 0.3% of the total

New Customers:

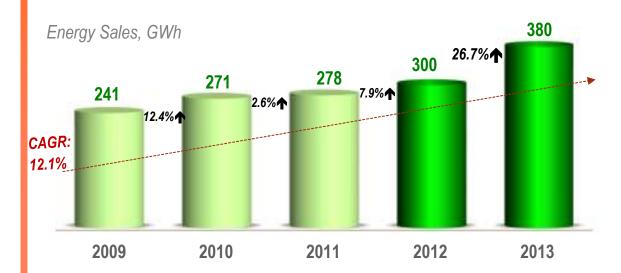


*178,473 new customers in 2013 (net, additions less terminations)

Clark Electric (CEDC), 2013



Strong growth vs. 2012



2013	Sales, Share	Count, Share
Commercial	40.5%	57.5%
Industrial	58.1%	6.3%
Residential	1.1%	32.9%

CAGR:		1,611 % ↑ 7.	1,724 0.€	1,734 4.9 %	1,819
	2009	2010	2011	2012	2013

Flat Streetlights' sales and count shares account for 0.3% and 3.2%, respectively.

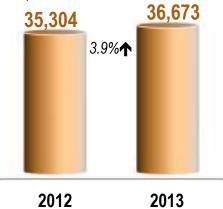
Net System Input (NSI) & Demand



≻NSI up 3.9% vs. 2012 (+1,369 GWh)

Meralco peak demand of 5,928 MW, all-time high

CONSOLIDATED NSI, in GWh:

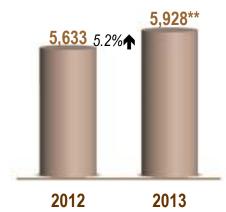


*2013 NSI data for Parent includes:

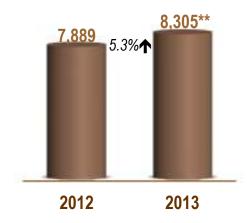
- Power purchases of D.U. (for Captive Customers), its Local RES (for Contestable Customers);
- Other RESs (for Contestable Customers including SDC)
- Volumes for CEZ, Sunpower, Cocochem Agro-Industrial Park (CAIP)



Meralco YTD Peak Demand, MW:



Luzon YTD Peak Demand, MW:



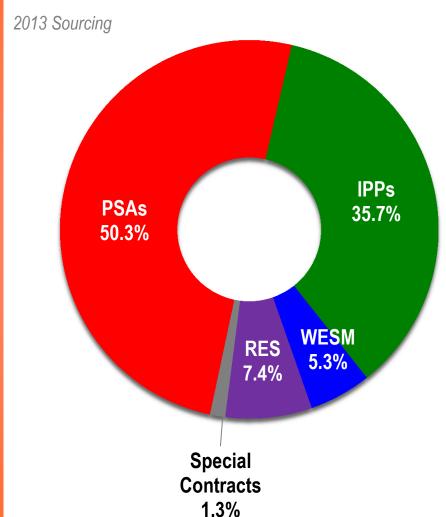
**occurred May 8, 2013



2009-13

Power Supply Sourcing*, 2013





SOURCE	2013		
SOURCE	GWh	Share	
PSAs-Total	18,436.5	50.3%	
SEM-Calaca	2,521.7	6.9%	
MPPC-Masinloc	2,606.1	7.1%	
TLI-Pagbilao	2,092.5	5.7%	
SMEC-Sual	3,172.6	8.7%	
SPPC-Ilijan	7,075.8	19.3%	
TMO-Navotas	54.4	0.1%	
Others-Renewables**	913.4	2.5%	
IPPs-Total	13,100.0	35.7%	
Sta. Rita	7,532.3	20.5%	
San Lorenzo	2,746.2	7.5%	
QPPL	2,821.5	7.7%	
WESM	1,948.9	5.3%	
RES	2,711.4	7.4%	
Special Contracts	475.8	1.3%	
TOTAL POWER SOURCED (NSI)	36,672.6	100.0%	

*Based on total Captive and Contestable Customers in Meralco Franchise Area

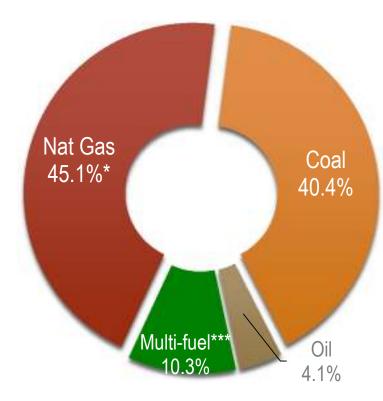
^{**}Includes volumes of Montalban Methane Power Corp., Bacavalley Energy Inc., Pangea and others

Power Plant Fuel Source Mix, 2013



➤ Indigenous Natural Gas and Coal were the main fuels for power generation

2013 Mix



COURCE	2013		
SOURCE	GWh	Share	
Natural Gas*	16,538.7	45.1%	
Coal	14,826.2	40.4%	
Oil	1,519.7	4.1%	
Oil for Natural Gas plants**	1,024.4	2.8%	
Other Oil	495.3	1.4%	
Multi-fuel***	3,788.0	10.3%	
TOTAL POWER SOURCED (NSI)	36,672.6	100.0%	

^{*} If no Malampaya shutdown, Nat Gas would have provided about 47.9%

^{**}Volume sourced from these plants during Malampaya shutdown (Nov. 11 – Dec. 10, 2013)

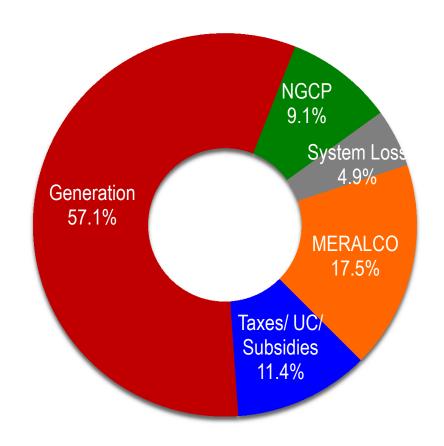
^{***}Coal, Hydro, Geothermal, Biomasss, et. al.

Ave. Retail Rate, 2013



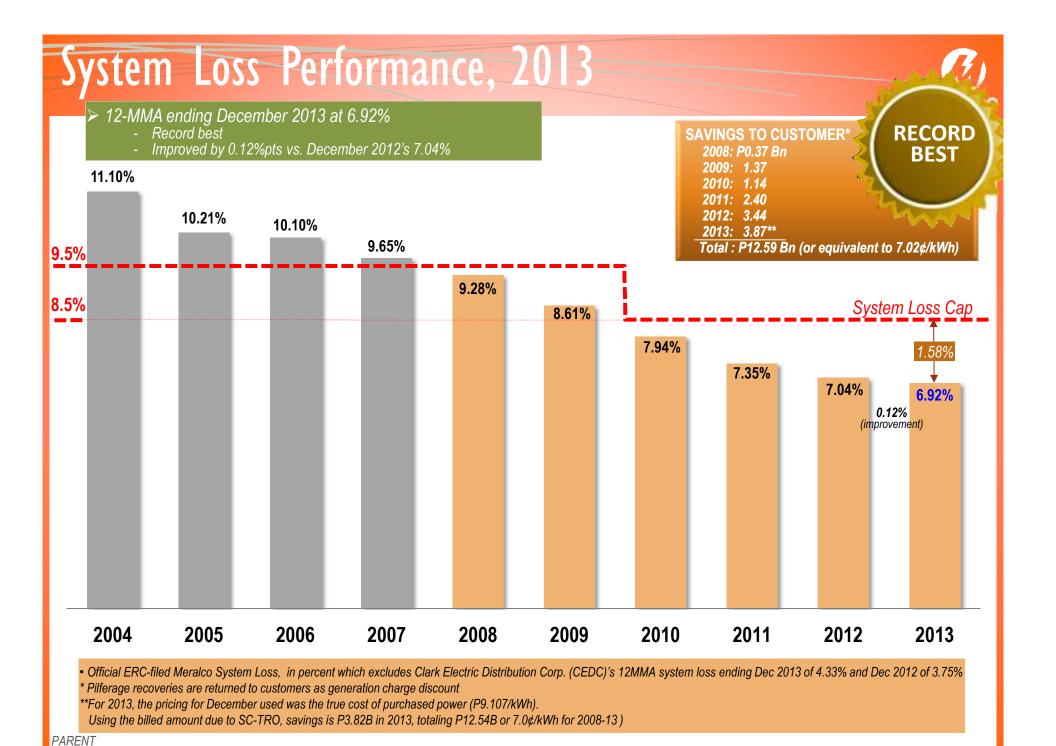
➤ Generation Charge, largest component in customer's bill, 57.1%; Meralco 17.5%; NGCP 9.1%

Share of All customers



BILL COMPONENT	2013 Overall Ave, P/kWh
Generation Charge*	5.39
Distribution Charge** (MERALCO)	1.66
Transmission Charge** (NGCP)	0.86
System Loss Charge**	0.46
Taxes, Univ Charge**	1.08
TOTAL	9.45

^{*}Generation Retail Rate (applies to captive customers only)
**Other Charges are based on total captive and contestable
customers in Meralco Franchise Area



S-Factor Performance, 2013

➤ All indicators well within rewards* range; vs. 2012, all indicators improved

*ERC-imposed performance band



S-FACTOR INDICATOR	REGULATORY STANDARDS (Deadband)	2009	2010	2011	2012	2013	REMARKS
SAIFI, Forced and PAI (Times)	6.98 - 8.24	7.28	6.52	4.80	3.90	3.36	BEST RECORD
CAIDI, Forced and PAI (Times)	144.40 – 168.72	144.61	141.27	116.67	103.30	97.65	BEST RECORD
SAIDI, Pre-arranged (Minutes)	126.57 – 198.40	144.60	93.81	80.05	76.15	64.49	BEST RECORD
Prob. of Voltage Violations (% not falling w/in limits)	0.86 – 1.44	0.75	0.50	0.23	0.04	0.00	BEST RECORD
Ave. Time to Process App. (Days)	7.91 – 12.28	8.18	5.94	5.34	4.60	4.47	BEST RECORD
Ave. Time to Connect (Days)	3.56 – 5.77	3.42	3.38	3.06	2.12	1.90	BEST RECORD
Call Center Performance (Seconds)	13.56 – 21.03	25.79	24.55	16.99	7.12*	4.42	BEST RECORD
System Loss (%) -12MMA	> 8.50	8.61	7.94	7.35	7.04	6.92	BEST RECORD

*net of Habagat

RY 2014 GSL Performance: Jul-Dec '13

All GSL performances are well within set limits

/ N	EW)
REC	ORDS
A	

GSL INDICATORS	REGULATORY STANDARDS No. of Violations per Year (Reward Ceiling)	Jul – Dec 2010 (2RP / RY 2011)*	Jul – Dec 2011 (3RP / RY 2012)*	Jul – Dec 2012 (3RP / RY 2013)*	Jul – Dec 2013 (RY 2014)*	REMARKS
GSL 1	373,658 customers	71,392	27,808	12,295	7,655	INDICATIVE SAVINGS
GSL 2	18,989 customers	32	117	0	0	INDICATIVE SAVINGS
GSL 3	234,439 incidents	64,929	28,582	10,676	4,763	INDICATIVE SAVINGS
GSL 4	163,995 days delay	61,571	52,146	14,491	18,444	INDICATIVE SAVINGS

GSL1: Customer experiencing a cumulative duration of sustained service interruptions in a Regulatory Year that exceeds the threshold

GSL2: Customer experiencing a total number of sustained interruption in a Regulatory Year that exceeds the threshold

GSL3: Restoration of supply to a customer after a fault on the secondary distribution network taking longer that the threshold time

GSL4: Connection not provided on the day agreed with the customer

^{* 1&}lt;sup>st</sup> Half of Regulatory Year or 6-month performance out of 12 months



Other Business Highlights

Completed Major ECPs





- Completed Nov 25, 2013
- Reconductoring of Balibago-Canlubang 115 kV line from 1-795 to 2-795 MCM ACSR
- Increases line capacity and improves system reliability in the cities of Sta. Rosa, Cabuyao and Calamba in Laguna, and Sto. Tomas, Batangas
- Benefitting industrial parks:
 - Laguna Technopark, Inc. (LTI)
 - Laguna International Industrial Park (LIIP)
 - Carmelray Industrial Parks 1 & 2 (CIP 1 & 2)
 - Light Industry and Science Parks 1 & 2 (LISP 1 & 2)
 - First Philippine Industrial Park (FPIP)



- Completed Nov 30, 2013
- The new line serves as additional source (second feed) to FPIP Substation
- Benefitting major customers:
 - Sunpower
 - Ibiden
 - Philippine Manufacturing Co. of Murata
 - Brothers Philippines
 - B/E Aerospace
 - NEC Tokin
 - Philip Morris
 - Honda
 - Canon
 - Nestle Philippines
 - Strategic Silicon Services
 - Hysonic Philippines

Completed Major ECPs





Commissioning of Filinvest 115 kV-34.5 kV GIS Substation, Alabang, Muntinlupa City

- Completed Dec 12, 2013
- The new GIS substation provides additional capacity to meet the increasing power requirements of Filinvest City in Alabang, Muntinlupa City.
- Addresses the critical loading of adjacent Ayala-Alabang and Gardner substations, which also serve the area.
- Benefitting customers:
 - Asian Hospital
 - Festival Mall
 - Entrata Towers
 - Civic Prime, among others.



Hillcrest Second 83 MVA Bank, in Brgy. Oranbo, Pasig City

- Dec. 14, 2013
- Provides additional capacity to meet the growing power demands in Pasig-Mandaluyong area, and addresses the critical loading of Hillcrest and Taguig Substations
- Benefitting customers: Capitol Commons, Greenfield Dev't Corp. (Unilab), SM Light Residences, TV5 Media Center, Christ's Commission Foundation Ministries, The Grove, Woodlands, Estancia Mall, Tiendesitas, and the City Govt. of Pasig, among others



Dasmariñas-Imus 115 kV Line (Imus Leg) in Cavite

- Dec. 27, 2013
- Will initially serve the 115 kV service of SMC Yamamura (8.2 MW) in Imus City, which was connected to MERALCO 115 kV system. Energized on January 21, 2014
- Will eventually provide a second 115 kV source (coming from Dasmariñas Substation) for Bacoor and Imus Substations, which are currently sourced from Zapote Substation

Impact on Meralco of Super Typhoon Yolanda



Circuits Affected (10.7% of 711 circuits)	76 circuits
Sustained Interruption Events	51
Momentary Interruption Events	91
Customers Affected (8% of 5.3M customers)	421,956
Total Damage (Poles, Wires, DTs)	PhP4.76M
Unserved Energy (Nov. 8-9)	8.71 GWh



- Category 5 storm and considered as 4th strongest storm recorded in the world
- Max. sustained winds of 315 kph with gustiness of 379 kph
- Affected mostly southern franchise of Meralco including Rizal province

'Reaching Out Beyond Our Borders'









Restoration assistance to Luzon & Visayas DUs









Catarman

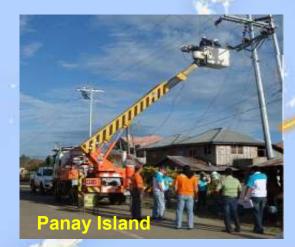
Restored a total of 128 km

of distribution lines



Negros Leyte Island

Dumaguete



Restoration assistance to Luzon & Visayas DUs

Cabanatuan

Manila

Paranague:

Calamba Batangas

Mindoro

gupan





Duration: Oct. 18-22, (5 Days)

58 personnel

14 vehicles

Replaced 35 poles

Corrected 8 leaning poles

Stringing of 4 spans of primary wires

Reconnected 10 detached primary wires



LEYTE

Duration: Nov. 25-Dec 27, (32 Days) and Jan. 29-Feb. 25, 2014, (28 Days)

126 personnel

26 vehicles

Replaced 508 poles

Corrected 343 leaning poles

Stringing of **742** spans of primary wires

Reconnected **263** detached primary wires

Installed 43 distribution transformers

Reconnected 338 detached secondary wires



PANAY

Duration: Nov. 16-30, (14 Days)

61 personnel

16 vehicles

Replaced 423 poles

Corrected 111 leaning poles

Stringing of 308 spans of primary wires

Reconnected 168 detached primary wires

Installed 10 distribution transformers

Reconnected 40 detached secondary wires



Dumaguete

Restored a total of 128 km of distribution lines



Rebuilding Support for 'Yolanda' affected communities









IMMEDIATE

RELIEF
OPERATIONS

12,538
Families that received relief goods

508
Employee-volunteers who packed goods and participated in "9Mornings"

P6.7M

Raised and donated by Employees via "One Day To Give"



218
Meralco personnel* deployed to help in power restoration

25,484
Restored households in Leyte**

P20.5M

Estimated cost Meralco incurred in its restoration efforts in Leyte and Panay

*Includes all Meralco personnel- Lines, Medical, Security, etc.

**Report of LeyeCo 2 & LeyeCo 5, as of February 23, 2014



9

Schools*** to be rehabilitated by One Meralco Foundation

9

Parishes*** recipient of donations for repair of damaged churches

10

Boats to be donated to fishing families in Ormoc

***in Capiz, Aklan, Iloilo, Leyte, Eastern Samar

First Ever Retail Bond Offering Successfully Launche



Meralco Completes Retail Bond Offering

- BOND
- ACTUAL ISSUE SIZE
- INTEREST

7YNC5, 12YNC10 P15B plus overallotment of P3.5B 7Y (2020) 4.375% 12Y (2025) 4.875%

Meralco receives 2013 PSE Bell Award for Corporate Governance



- Nov. 19, 2013
- Meralco, a Philippine Stock Exchange (PSE) Bell Awardee, a recognition of listed companies and trading participants that adhere to exemplary corporate governance standards and practices
- The annual event aims to raise standards of corporate governance and promote global best stock market practices.





Securing Opportunities in New Markets









IEDM Managing Director, Dr. Olusola Ayandele, giving his acceptance speech.

New Technical Services Subsidiary Assumes Management Positions in Nigeria Power Utility

- Meralco subsidiary, Meridian Atlantic Light Company, Ltd., starts distribution utility services with handover of the management of Ibadan and Yola EDCs Nov 1
- IBEDC is the largest Nigerian electricity distribution company in number of customers and energy sales. YEDC is largest in service area
- Operations are under Technical Services Agreement with a Nigerian investment company (Integrated Energy Distribution and Marketing or IEDM)



Senior Special Adviser on Power, Engr. O.S. Egherongbe, reading the speech of Vice President Sambo's handover speech.







Securing Opportunities in New Markets



New JV Company with 40% MGen Participation Acquired Majority Interest in Power Plant in Singapore

- On 28 March 2013, FPM Power Holdings Limited, a 40-60 joint venture company between MGEN and First Pacific Co. Limited, acquired a 70% stake in GMR Energy Singapore (now PacificLight Power Co. Ltd.), owner of an 800-MW LNG-fired power plant in Jurong Island, Singapore. The remaining 30% stake is held by Petronas of Malaysia.
- Commissioning of the 2 power generating units were completed in Dec 2013 and Jan 2014, respectively.
 Both units have commenced commercial operations.





Meralco PowerGen Updates

San Buenaventura Power Limited (460-MW Coal-Fired Power Plant, Quezan)

- Joint Development Agreement signed 29 Aug 2013 between New Growth BV and MGEN for the development of a 460-MW (net) supercritical coalfired power plant in Mauban, Quezon. New Growth is a wholly-owned subsidiary of Electricity Generating Public Company Limited of Thailand, partly-owned by Electricity Generating Authority of Thailand.
- Shareholders Agreement signed on 15 Nov 2013 providing MGEN 51% Equity Interest.
- Development activities underway.
- Engineering, Procurement and Construction (EPC) bids received 29 Nov 2013 from 3 consortia formed by established Korean and Japanese companies.
- Financial Advisor identified. Indicative financing proposals received from local and international banks.
- Target Financial Close and EPC Notice to Proceed in Q3 2014
- Target commissioning by 2017.

Global Business Power Corporation (GBPC)



- On 22 Oct 2013, MGEN acquired 20% interest in GBPC. Other shareholders include GT Capital Holdings, First Metro Investment Corporation and ORIX Corporation.
- GBPC is the largest Independent Power Producer in the Visayas Region with 627 MW of gross capacity (556 MW net) in operation.
 - 410 MW (gross) coal-fired power plants and 217 MW (gross) diesel power plants
 - 82 MW (gross) coal-fired power plant under construction in Cebu;
 expected to be in commercial operation in late-2014
 - 150-MW (gross) coal-fired power plant in Panay to start construction in 1Q
 2014; expected to be in commercial operation in 2016

Redondo Peninsula Energy (RPE) (600 MW Coal-Fired Power Plant, Subjection of the Coal-Fired Power Plant, Subjectio

- On 30 Jan 2013, the Court of Appeals (CA) denied Writ of Kalikasan case filed against RPE. However, the original Environmental Compliance Certificate issued by the Department of Environment and Natural Resources (DENR) and the Lease and Development Agreement between RPE and the Subic Bay Metropolitan Authority (SBMA) were declared invalid due to supposed procedural and documentation lapses during the process of their issuance.
- Motions for Reconsideration filed by Writ of Kalikasan petitioners as well as by DENR, SBMA and RPE were denied by the CA on 22 May 2013.
- All the parties separately appealed the CA decision to the Supreme Court for review.
- On 18 Dec 2013, RPE filed a Manifestation submitting its "Petition for Review on Certiorari" for resolution of the Court.





Prepaid Retail Electricity Service (PRES)







Introducing
MERALCO
URYENTE
LOAD

Sa bagong prepaid service na ito, kontrolado mo ang konsumo kaya pasok sa budget mo.

- Technical Pilot in Angono, Rizal (2013)
- Activated KLoad top-up centers (Meralco Business Centers, Bayad Center, Sari-sari stores, Generika)
- Started commercial pilot for 2,000 customers in Taytay and Angono, Rizal (Jan. 2014)
- Commercial launch scheduled Q4 2014-2015 for balance of 38,000 meters*





Electric Vehicle (EV)





- Launched Meralco eVehicle Power Station in the Meralco Compound (July 20, 2013)
- Continuing preparations for the EV charging infrastructure requirements as support to the DOE-ADB 100,000 eTrikes Project
- Piloting EV implementations and projects with:
 - eBike Sharing in the Meralco Head Office
 - eMotorcycles with Meralco BCs, Sectors and customers in the fastfood industry
 - eShuttles in prospective location / accounts











3rd Philippine EV Summit







- Meralco hosted the 3rd Philippine EV Summit organized by Electric Vehicle Alliance (EVA)
- Feb 27-28, 2014 at Meralco Multipurpose Hall
- Keynote speaker Sen. Paolo Benigno Aquino IV announced 2 EV bills in the Senate (SBN 2151 and SBN 2150) to provide fiscal and non-fiscal incentives to EV industry players and users.
- Key EV government partners DOE, DTI, LTO and DOST presented their respective programs and policies to benefit the EV industry.
- Update from DOE and ADB on the announcement of winners of 3,000 eTrikes by March 2014, and an additional 17,000 units for bidding before end of 2014.
- More than 500 attendees from the Philippines,
 Japan, Taiwan, Singapore, Australia, China and
 Austria, as well as 27 exhibitors of different EV
 models and types.

Manila Electric Company

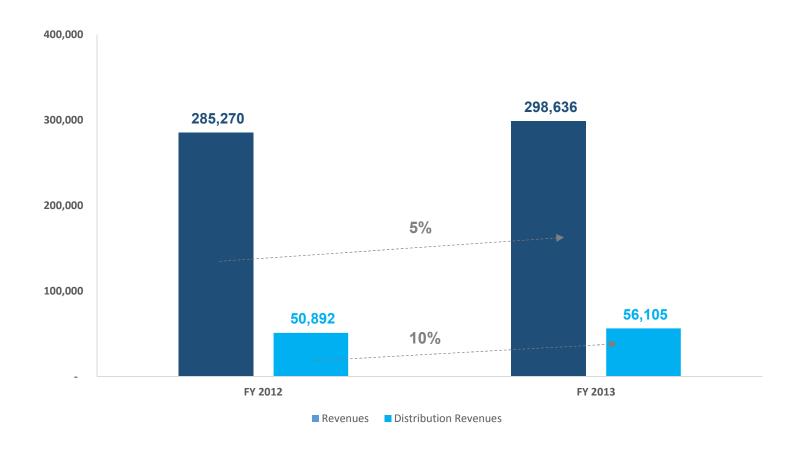
FY2013 Financial Results

March 17, 2014

Lopez Building, Meralco Compound, Ortigas Avenue

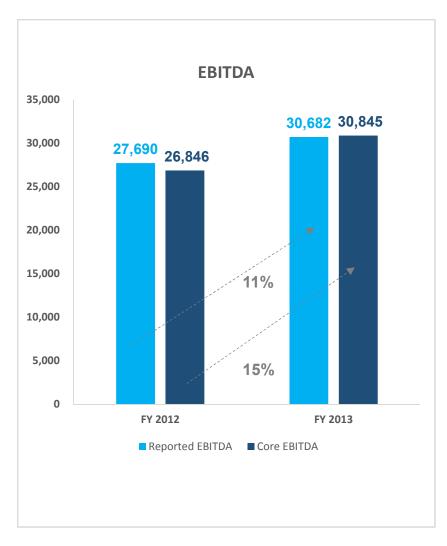
Revenues

In Million Pesos



EBITDA and Net Income

In Million Pesos (except Sales Volume which is in GWh)

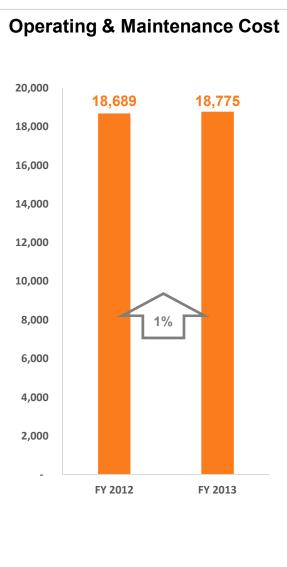


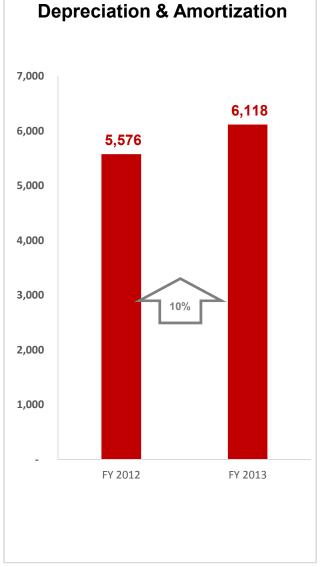


Costs and Expenses

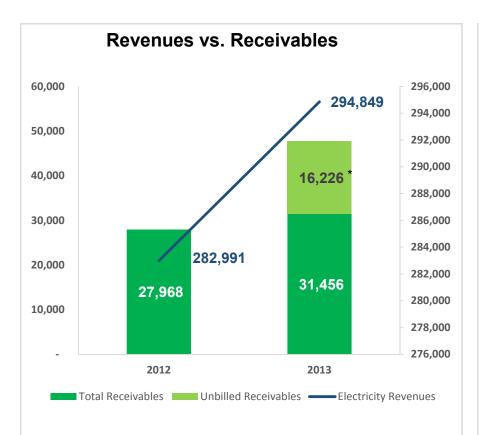
In Million Pesos



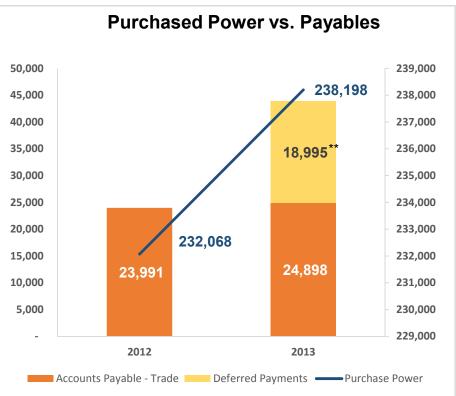




Receivables and Payables

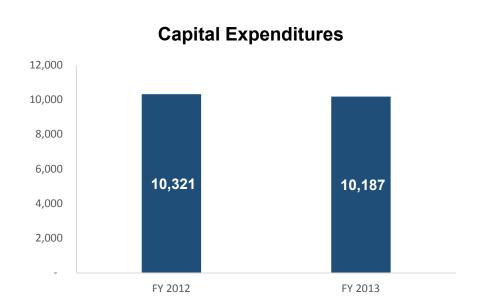


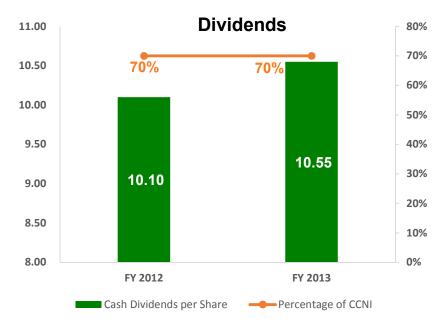
*Unbilled Receivables relating to the November and December 2013 generation charges.



**Deferred Payments relating to the November and December 2013 generation charges.

Capital Expenditures and Dividends





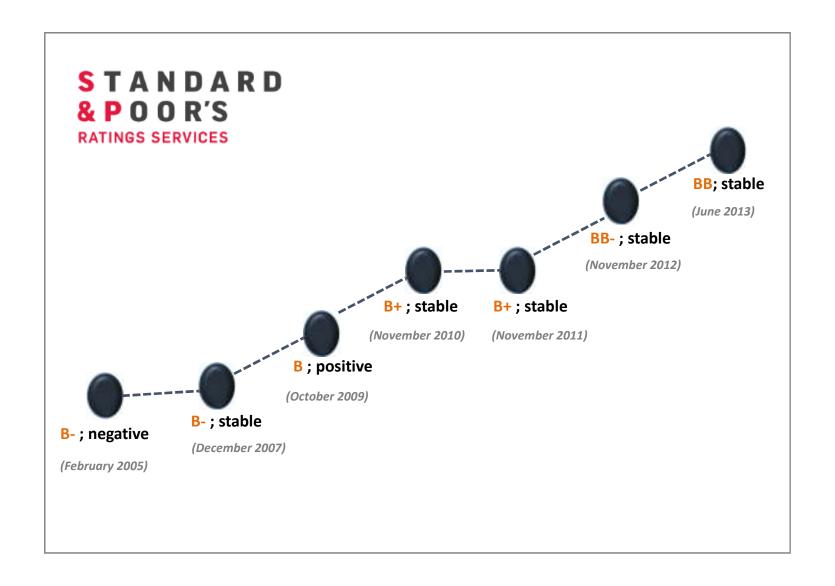
Total approved capex for Third Regulatory Period is P36.3 Bn.

July 2011 – December 2013 actual capex:

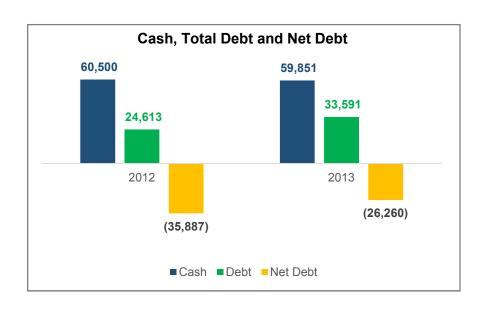
P21.8 Bn

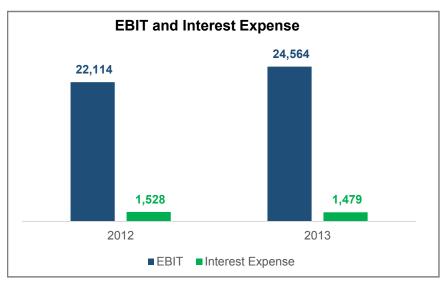
Additional capex approved for Special Projects: P2.4 Bn

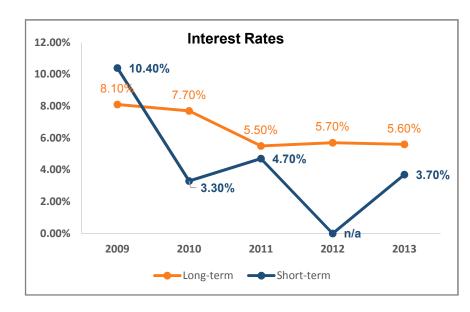
Credit Rating

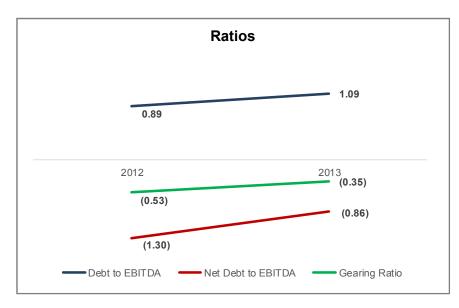


Credit Profile









Php18.5 Bn Peso Bond

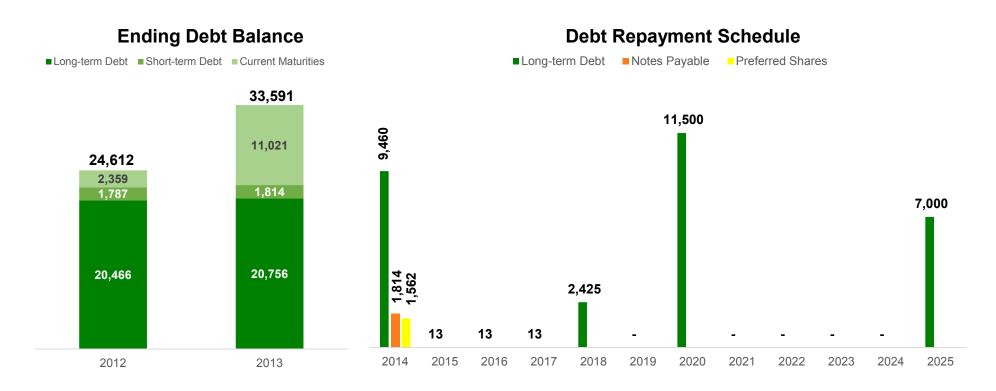
Meralco issued an Php18.5 Bn Peso Fixed Rate Bond in December 2013.

Face Value	Interest Rate	Tenor	Features		
Php11.5 Bn	4.375%	7 years	Non-call 5		
Php7.0 Bn	4.875%	12 years	Non-call 10		

• Proceeds will be used for the refinancing of certain facilities including principal repayments, accrued interest, prepayment penalties and other financing costs.

Debt Profile

In Million Pesos



Year-End Loan Balance

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
20,963	20,950	20,938	20,925	18,500	18,500	7,000	7,000	7,000	7,000	7,000	-

Summary

Solid FY 2013 results.

- Sustained energy sales growth across all customer classes.
- Setting highs in operating and customer service performance.
- Increasing value to shareholders with the Company's strong dividend payout.

Robust opportunities for investments.

- Continuous improvement of the core distribution infrastructure.
- Strategic investments in power generation, mainly focused on building up to 3,000
 MW of domestic capacity to provide cost-competitive power within the franchise area.

Strong balance sheet.

Cautionary Statements

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